

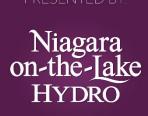
Corporate Structure

Board of Directors

- 1. Lord Mayor Betty Disero
- 2. Councillor John Wiens
- 3. Jim Ryan (Chair)
- 4. Bob Cheriton (Vice-Chair)
- 5. Jim Huntingdon
- 6. Nick Miller
- 7. Philip Wormwell
- 8. Marnie Cluckie (CAO)







Ownership

- 25% NOTL
- 75% City of Niagara Falls

Mission

- Profits
- Economic development
- Competition

Products

- Commercial fiber
- VOIP
- Wireless
- Fiber-to-the-Home (FTTH)

2021 Focus

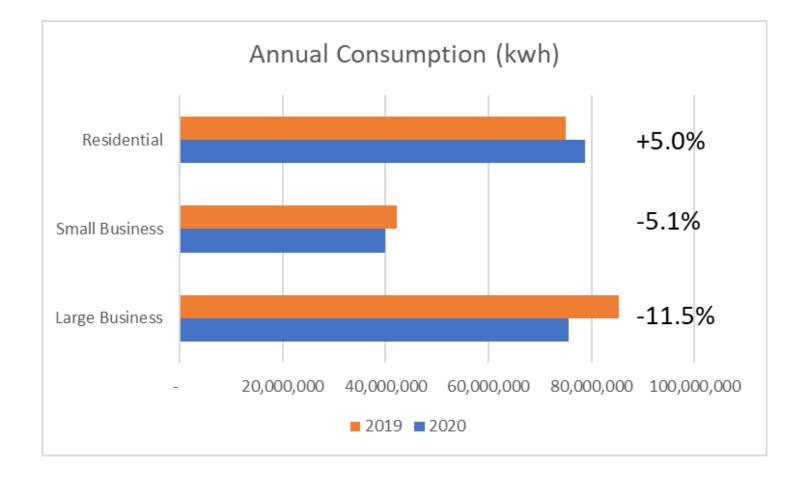
- Big expansion of FTTH
- New financing

Our Values

Our values reflect how we try to operate and our desire to maintain the trust that the community has placed in us:

- Safety
- Integrity
- Customer Focus
- Shareholder Value

Pandemic Impact



Pandemic Response

- Delayed rate increase 6 months
- No interest or late payment charges for 6 months
- Provincial gov't reduced the cost of power
- No recovery of lost revenue
- NOTL Hydro distributed > \$30k of provincial assistance
- Implemented safety protocols for staff
- Focus on customer work
- Remained open as much as possible

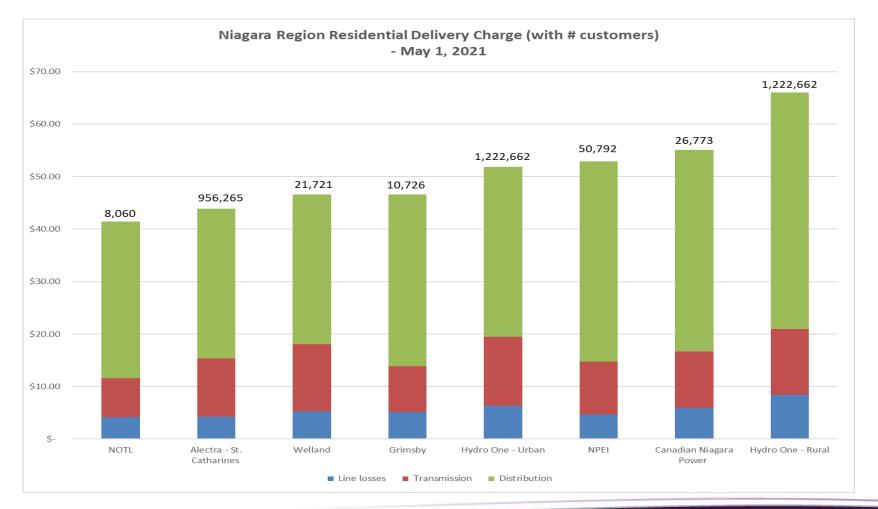
2020 Activities

- No lost time incidents
- Recovered all funds lost to fraud
- New 81 Mva transformer at York Station went live
- 250 kv experimental battery installed at York Station
- More of Johnston St. converted to underground
- Rebuilt part of Garrison Village underground
- Part of Line 2 converted to 27.6 kV from 4 kV
- Began inhouse locates
- New collective agreement
- Transformer wraps at and near Community Centre

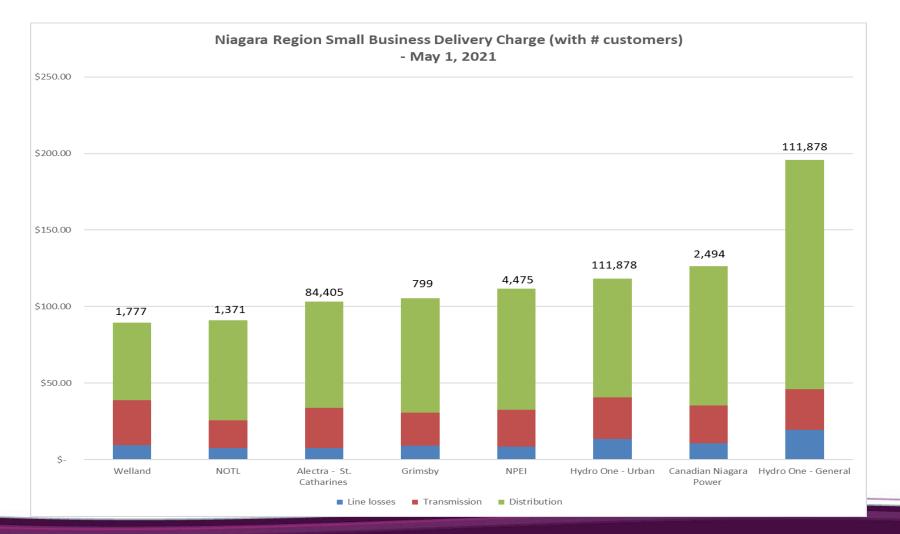
2021 Plans

- Continued focus on safety
- Manage COVID-19 pandemic with no disruption to service
- New VP Operations
- New host for Customer Information Software
- Gate St converted to underground
- Continued replacement in Garrison Village
- Line 1 upgrade around Virgil; prepare for Hwy 55 widening in 2022
- 41.7 MVa transformer at NOTL energized
- Grid modernization 2 switches and 1 reclosure
- Transformer wraps

Niagara Region Hydro's Delivery Charges - Residential

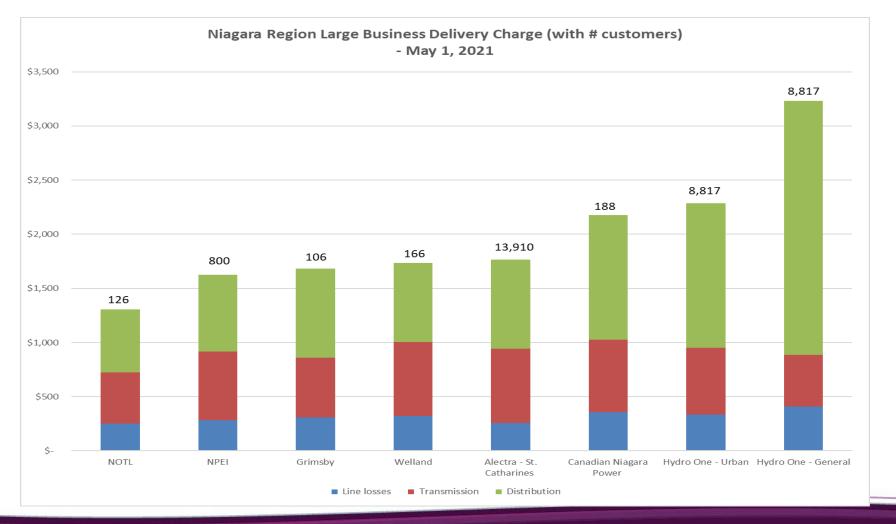


Niagara Region Hydro's Delivery Charges – Small Business



Niagara on-the-<u>[ake Hydro</u>]

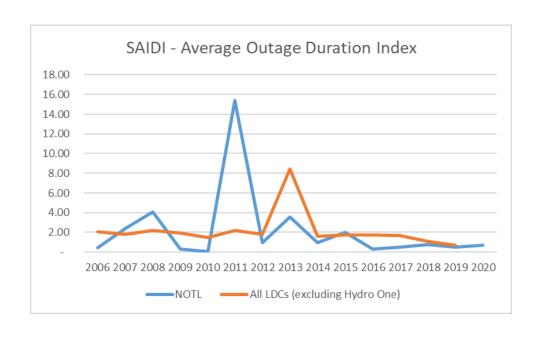
Niagara Region Hydro's Delivery Charges – Large Business

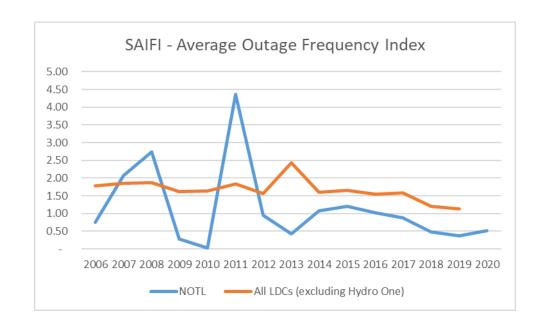




Reliability

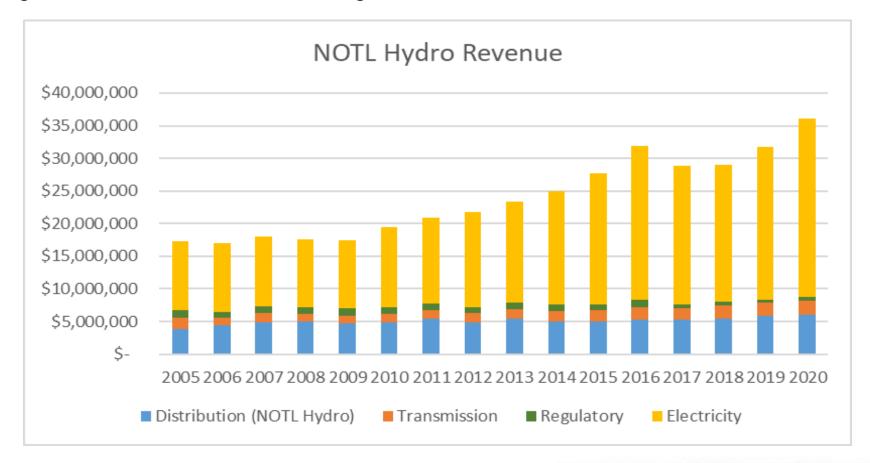
We measure reliability based on how many outages you have and how long they are.





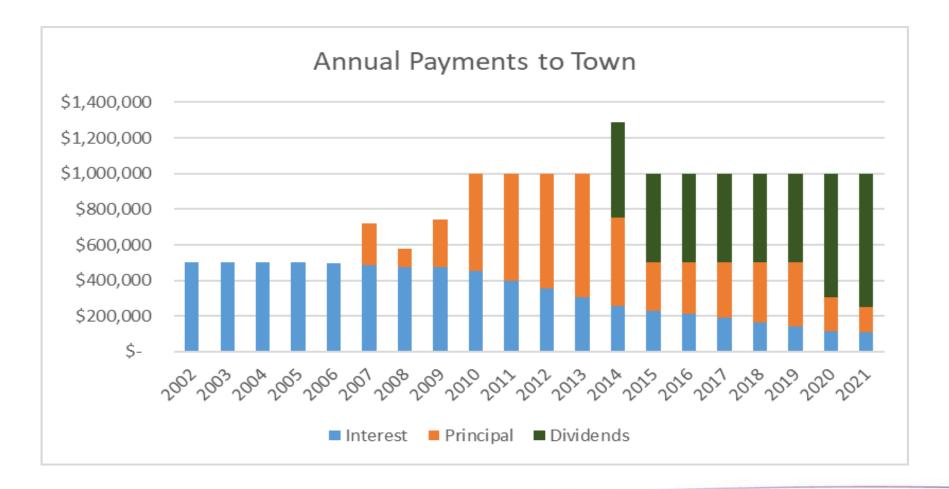
NOTL Hydro Revenue

- 17% of hydro bill kept by NOTL Hydro
- 83% for generation, transmission and regulation

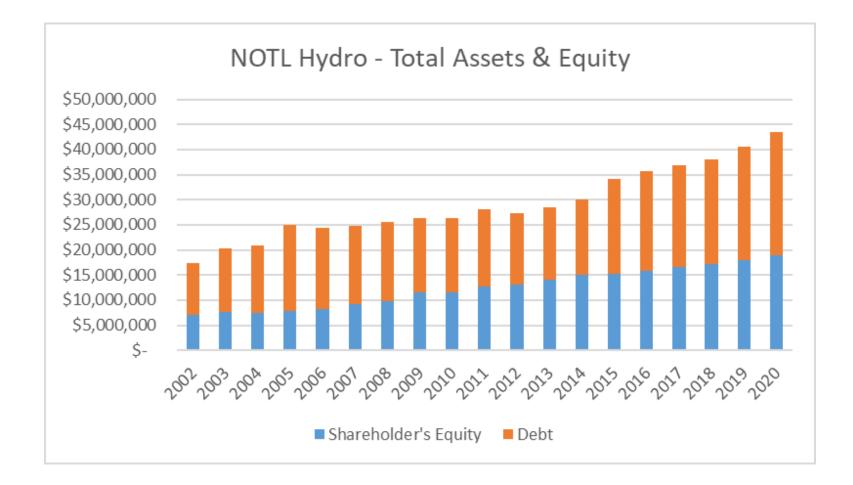


Annual Payment to Town

Annual Payments to Town of \$1 million helps lower property tax rates



Book Value of NOTL Hydro





Corporate Resolutions

- 1. Approval of minutes from 2020 AGM
- 2. Approval of 2020 Audited Financial Statements
- 3. Appointment of KPMG as Auditors for 2021
- 4. Appointment of Directors
- 5. Confirmation of all acts